

PRESS RELEASE

Paris, 9 December 2022

The Board of Directors of Ramsay Générale de Santé renews Pascal Roché as Chief Executive Officer

The progressive transformation of Ramsay Santé undertaken by Pascal Roché and all the teams since 2011 has enabled the European leader in health and primary care to face an unprecedented health and economic crisis, to be well positioned to respond to new health challenges and to continue its development on all stages of the patient pathway, in and out of institutions.

The Board of Directors, who met on 8 December 2022, decided to renew Pascal Roché's mandate as Chief Executive Officer. He is entrusted with continuing to implement the Yes We Care 2025 strategic plan and seizing the growth opportunities that will enable Ramsay Santé to meet the changing needs of patients and society, as well as continuing the Group's transformation over the longer term.

About Pascal Roché

Pascal Roché is a graduate of HEC, holds a Master's degree in Private Law (Paris II Assas) as well as a DEA in Economics and Strategy of Organisations (Paris Dauphine) and is an IAF actuary. He began his career in strategy consulting before joining the insurance sector in 1991 within the UAP Group (now AXA France) where he was responsible for several operational departments before being appointed Deputy Managing Director of Axa France Services in 2000 and then Director of Central Functions for Axa France. In 2002, he was appointed Chairman and CEO of Barclays Banking Group for France and then Chairman and CEO of Barclays Spain in 2010. He joined Ramsay Générale de Santé on 30 June 2011 as Chief Executive Officer.

Àbout Ramsay Santé

Ramsay Santé is the leader in private hospitalisation and primary care in Europe. The Group has 36,000 employees and works with nearly 8,600 practitioners to treat more than 9 million patients per year in 350 facilities and 5 countries: France, Sweden,

Norway, Denmark and Italy.

Ramsay Santé offers almost all medical and surgical specialities in three domains: Medicine, Surgery, Obstetrics (MSO), Follow-up Care and Rehabilitation (FCR) and Mental Health. In all its territories, the Group contributes to public service health undertakings and providing proximity care, as in Sweden where the group has more than a hundred local health centres. Safe, quality care is the Group's priority in all the countries where it operates. This is what has made it a reference in state-of-the-art medicine, particularly in outpatient surgery and enhanced recovery after surgery (ERAS). The Group also invests more than €200 million every year in its facilities, whether in new surgical and imaging technologies or in the construction and modernisation of facilities. To best serve patient interests, it innovates constantly with new digital tools and by developing its organisations to improve efficiency of care.

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