PRESS RELEASE
Paris, 24 November 2026

Ramsay Health Care shareholders approve the distribution of the stake of Ramsay Health Care in Ramsay Santé

Ramsay Générale de Santé ("Ramsay Santé") today announces a significant milestone in its shareholder structure development plan, following the approval by the shareholders of Ramsay Health Care Limited ("RHC") of the proposed distribution of the 52.79% stake held by RHC in Ramsay Santé (the "Distribution").

At the same time, Ramsay Santé is continuing to implement its "Connecting Care 2030" strategic plan and is preparing for its next phase of governance.

Ramsay Santé's combined general meeting will vote on 4 December 2026 on the appointment of six new directors, whose terms of office would take effect on the date of completion of the Distribution, scheduled for 9 December 2026.

Another milestone reached
At its general meetings held today in Sydney, RHC obtained its shareholders' approval for the capital reduction required for the Distribution and for the *Scheme of Arrangement* under Australian law (the "Scheme").

Completion of the transaction remains subject to several conditions, including approval of *the Scheme* by the Supreme Court of New South Wales at the hearing scheduled for 27 November 2026. Subject to such approval, RHC intends to file a copy of the order with the *Australian Securities and Investments Commission* (**the** "ASIC") on 27 November 2026. The *Scheme* would take effect on the date of such filing.

The Distribution is scheduled for 9 December 2026, subject to the Court's approval of *the Scheme* and the fulfilment of the other conditions precedent. It is anticipated that the *CHESS Depositary Interests* ('CDIs'), each of which will represent an economic interest in one share of the Company, will be tradable on *the Australian Securities Exchange* (**the** 'ASX') from 1 December 2026, on a deferred settlement basis.

Provisional timetable

Date	Milestone
27 November 2026	Hearing before the Supreme Court of New South Wales regarding approval of *the Scheme*
1 December 2026	Start of trading in CDIs on the ASX on deferred settlement
4 December 2026	Ramsay Santé combined general meeting
9 December 2026	Completion of the Distribution
10 December 2026	Start of trading in CDIs on the ASX under standard settlement procedures

For further details on the Distribution, please refer to the *Demerger Booklet* published by RHC, which is available on its website.

About Ramsay Santé

Ramsay Santé is the European leader in private hospitalisation and primary care. With 40,000 employees and 10,000 practitioners, the Group welcomes 13 million patients each year in 491 facilities across five countries (France, Sweden, Norway, Denmark and Italy).

As a mission-driven company, Ramsay Santé covers the entire care pathways in medicine, surgery, obstetrics, medical and rehabilitation care, mental health and primary care centres, with constant innovation to improves everyone's health and ensures equitable access to secure and qualitative care.

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